



RESTRUCTURING PAPER
ON A
PROPOSED PROJECT RESTRUCTURING
OF
PHASE 2 FOR DGM PROGRAM AND GLOBAL LEARNING AND KNOWLEDGE EXCHANGE PROJECT
APPROVED ON JULY 24, 2020
TO
CONSERVATION INTERNATIONAL

ENVIRONMENT, NATURAL RESOURCES & THE BLUE ECONOMY

OTHER

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ABBREVIATIONS AND ACRONYMS

AU	Administrative Unit
CI	Conservation International
CIF	Climate Investment Funds
COP	Conference of the Parties
CPF	Country Partnership Framework
DGM	Dedicated Grant Mechanism
EMRIP	Expert Mechanism on the Rights of Indigenous Peoples
FAP	Forest Action Plan
FCPF	Forest Carbon Partnership Facility
FIP	Forest Investment Program
GCF	Green Climate Fund
GCT	Global Communications Team
GEA	Global Executing Agency
GEF	Global Environment Facility
GRM	Grievance Redress Mechanism
GRS	Grievance Redress Service
GSC	Global Steering Committee
ITAD	Monitoring & Evaluation for International Development Consulting
IFAD	International Fund for Agricultural Development
IIPFCC	International Indigenous Peoples Forum on Climate Change
IPLC	Indigenous Peoples and Local Communities
LMP	Labor-Management Procedures



The World Bank

Phase 2 for DGM Program and Global Learning and Knowledge Exchange Project (P170861)

M&E	Monitoring and Evaluation
MDB	Multilateral Development Bank
NEA	National Executing Agency (of the DGM Country Projects)
NTFP	Non-timber forest product
PDO	Project Development Objective
PEN	Poverty and Environment Network
REDD	Reducing Emissions from Deforestation and Forest Degradation
SC	Sub-Committee
SCD	Systematic Country Diagnostic
SDG	Sustainable Development Goal
UN	United Nations
UNDRIP	United Nations Declaration on the Rights of Indigenous Peoples
UNFCCC	United Nations Framework Convention on Climate Change
UNPFII	United Nations Permanent Forum on Indigenous Issues
UN-REDD	United Nations REDD Programme
UNSR	United Nations Special Rapporteur on the Rights of Indigenous Peoples
WBG	World Bank Group



BASIC DATA

Product Information

Project ID P170861	Financing Instrument Investment Project Financing
Environmental and Social Risk Classification (ESRC) Low	
Approval Date 24-Jul-2020	Current Closing Date 31-Dec-2023

Organizations

Borrower Conservation International	Responsible Agency Conservation International
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Financing (in USD Million)

SUMMARY

Total Project Cost	2.30
Total Financing	2.30
Financing Gap	0

DETAILS

Project Development Objective (PDO)

Original PDO

The Project Development Objective is to strengthen networks and partnerships for DGM Indigenous Peoples and Local Communities (IPLCs) at regional and global levels.



Summary Status of Financing (US\$, Millions)

TF	Approval	Signing	Effectiveness	Closing	Net		
					Commitment	Disbursed	Undisbursed
TF-B3573	24-Jul-2020	14-Aug-2020	11-Nov-2020	31-Dec-2023	2.30	2.30	0

Policy Waiver(s)

Does this restructuring trigger the need for any policy waiver(s)?

No

I. PROJECT STATUS AND RATIONALE FOR RESTRUCTURING

1. The purpose of this restructuring is to seek approval for: (i) additional financing in the amount of US\$ 2 million granted by Climate Investment Funds (CIF) to the Phase 2 of the Dedicated Grant Mechanism (DGM) Global Learning and Knowledge Exchange Project (“the Project”) (P170861), (ii) extension of the Project’s closing date from December 31, 2023, to May 30, 2025; and (iii) updates to the Project’s Results Framework. This is a second restructuring of the Project.

A. Background.

2. The first DGM Global Learning and Knowledge Exchange Project was implemented between June 15, 2015, and December 31, 2020. The current Project was approved in June 2020. It was restructured in May 2023 to have its original closing date extended from June 30, 2023, to December 31, 2023. The PDO is to strengthen networks and partnerships for DGM IPLCs at regional and global levels. The project comprises four components: Component 1: Global and Regional Learning - aims to organize and facilitate knowledge exchange, learning, and capacity building on forests and climate change issues at regional and global levels; Component 2: Governance and Partnerships - helps to enable the Global Steering Committee (GSC) to fulfill its role within the DGM in addition to strengthening IPLC networks and organizations in global forums; Component 3: Monitoring, Reporting, Grievance and Redress Mechanism (GRM), and Communications - focuses on DGM Global communications, robust monitoring and reporting (M&R), and an efficient project-related GRM; and Component 4: Management of the DGM Global Executing Agency.

3. A decision to consider additional financing was taken by the CIF Forest Investment Program Technical Committee (FIP TC) in January 2023, motivated by the success of the DGM Global in the coordination of GSC activities, communication, and knowledge exchange, and the need to support remaining active DGM country projects (Brazil, the Republic of Congo, Guatemala, and Nepal¹). Subsequently, a concept note detailing the justification for the additional funding was presented to the FIP TC in March 2023, and approval for the funding was granted in August 2023.

¹ DGM Mexico and Cote d’Ivoire are scheduled to be closed in FY2024.



B. Overall Project Status and Progress to Date

4. As November 11, 2023, following the implementation support mission, the progress towards the achievement of the PDO and implementation progress were rated Satisfactory. The Project resumed implementation of key activities in-person (e.g., global and regional exchanges) and others virtually (Global Fellowship).
5. The Project was originally scheduled to be implemented over a three-year period but experienced delays due to COVID-19, especially for interventions that required in-person participation. Despite these challenges, the Project was able to achieve most of its indicators. In May 2023 the Project closing date was extended until December 2023, to fully utilize the savings generated during the pandemic and take advantage of the opportunity to increase relevant project targets. As of November 11, 2023, the Project funds are fully disbursed by the Global Executing Agency (GEA) (US\$ 2.3 million).
6. During the recent implementation support mission, the following progress has been reported:
 - a. **Knowledge Exchange** In Nepal, from March 21 to 27, 2023, the Project coordinated the Global DGM IPLC Exchange, the National Executing Agency (NEA) Exchange, and a Global Women's Meeting. These events were designed to facilitate the exchange of insights with the new DGM projects in Nepal and Guatemala. The key areas of focus included monitoring and evaluation, procurement, and support for entrepreneurship within Indigenous Peoples and Local Communities (IPLC). The Global DGM Women's meeting sparked discussions aimed at enhancing gender engagement.
 - b. **Sustainability Working Group.** On March 20, 2023, a Sustainability Working Group meeting was held in Nepal to coordinate efforts to promote sustainability of the DGM program among GSC members, WB, and CIF. Subsequently, in April 2023, the co-chairs of the Global Steering Committee (GSC) from Nepal and Mexico engaged in high-level discussions with representatives from the CIF, the Global Environment Facility (GEF), and the World Bank in Washington DC. The objective of these discussions was to raise awareness about the efficacy of the direct financing mechanism and its achievements.
 - c. **Annual GSC meeting.** The annual GSC meeting took place in Brasilia, Brazil, from June 27 to 29, 2023, concurrently with the CIF's Trust Fund Committee Meetings. During the GSC meeting, co-chairs were elected, and a decision was made to establish a gender subcommittee to ensure greater gender participation in the implementation of the DGM. To advance sustainability agenda, the GSC meeting requested the CIF to provide an update on the program's funding status in support of knowledge exchange, communication, and collaboration among the remaining DGM country projects.
7. Given the success of the project so far and following discussions with the CIF regarding sustainability of the DGM program, on August 8, 2023, the FIP TC endorsed the additional financing concept document for DGM for further development.

C. Rationale for Restructuring

8. The additional financing will allow the Project to continue its mandate in: (i) facilitating knowledge exchange by supporting the successful implementation of the remaining DGM projects in Nepal, Guatemala, the Republic of



Congo, and Brazil, and sharing lessons and best practices developed and learned over the years of project implementation among IPLCs from various project countries and with new DGM communities of the CIF's Nature, People, Climate Program; (ii) engaging in enhanced gender activities by providing necessary time to collaborate with newly elected gender committee and promote a stronger emphasis on the inclusion of women and youth in decision-making processes and empowerment within project interventions; (iii) monitoring the implementation of ongoing national DGM projects. That will contribute to the long-term sustainability of the DGM and allow the Project to serve as a bridge between the FIP DGM and NPC DGM. This, in turn, will play a crucial role in informing the design of the NPC DGM and its operational guidelines.

9. The requested 17-month extension of the Project until May 30, 2025, is essential to enable the GEA to disburse and implement the additional financing. The results framework will be updated to capture the results from these additional resources.
10. Financial Management. The Project's financial management and disbursement arrangements will remain the same. There are no overdue reports; all semiannual unaudited financial reports and annual audited financial statements were submitted to the World Bank and found acceptable.
11. Procurement. The Project Procurement arrangement will remain the same as in the parent project. Procurement performance under the project have been found satisfactory. The PPSD and PP have been updated for the additional financing. Procurements under the project are composed of small value non consultant and consultant service and are not complex. The Project procurement will be executed in accordance with the World Bank's Procurement Regulations for Investment Project Financing (IPF) Borrowers (5th edition, September 2023) ("Procurement Regulations"), and the approved Procurement Plan.
12. Environmental and Social. Given that the scope of activities and stakeholders involved remain as in the parent project, the environmental and social risk classification for the additional financing (AF) remains low and the environmental and social instruments (Stakeholder Engagement Plan, Labor Management Procedures and Environmental and Social Commitment Plan) remain valid for this AF. The SEP and the ESCP have been updated and re-disclosed to reflect past stakeholder engagement activities and environmental and social related commitments by CI under the AF. Furthermore, any additional environmental and social related aspects of the Project can be addressed through regulations and policies followed by the implementing agency, CI, in its headquarters in Alexandria, Virginia.
13. During the past three years of implementation of the Project, Conservation International (CI) the Global Executing Agency (GEA), successfully managed the environmental and social risks identified in the Project (considered as low) by implementing the social and environmental instruments produced by CI under the ESF. Furthermore, Project activities are inclusive in nature as they create forum and platforms for indigenous peoples, women, and representatives of local communities to participate and have voice in climate decisions. The Additional Financing will deepen such goals by creating a women's committee and promoting youth participation in project activities such as knowledge exchanges and in international climate decision making platforms. The 2023 GSC Annual Meeting served as an example of the mentioned decision-making platforms while also serving as a platform for deciding and consulting the activities part of this Additional Financing.



II. DESCRIPTION OF PROPOSED CHANGES

14. While the PDO and Theory of Change remain unchanged, several new activities will be introduced in components 1 and 2, aligning with the rationale for the additional funding. As part of Component 1: Global and Regional Learning (US\$419,605), in addition to the regular activities, extra resources will be allocated to support gender subcommittee initiatives and the design and implementation of women's leadership training. This will lead to increased participation of women in knowledge exchange, learning, and a greater role in decision-making. In Component 2, Governance and Partnerships (US\$716,641), new activities will be incorporated to bolster the efforts of the GSC Sustainability Working Group, with a particular focus on enhancing donor engagement, promoting DGM's success, sharing lessons learned, and developing the sustainability strategy (new Sub-Component 2.3. Developing a Sustainability Strategy for the DGM Project (US\$326,693): organizing at least two regional meetings and coordinating with DGM Country projects to maintain a robust system of policy engagement and knowledge exchange with other national and regional initiatives after the FIP DGM Global program concludes its program coordination mission. The GEA will compile lessons learned from the DGM mechanism to contribute to the process of building the framework for the NPC DGM Program). Components 3 and 4 will maintain their support for project implementation, with additional funding allocated in the amounts of US\$678,779 and US\$184,975, respectively.

15. The proposed modifications are reflected in the Project Results Framework. These include increasing targets for existing indicators, removing the indicator "Percent Satisfaction of GSC Members" due to its relevance only to active DGM country projects, which currently comprise six members as of November 2023². Additionally, a supplementary indicator associated with the new Subcomponent 2.3 is incorporated into the existing indicator "Number of DGM reports produced," specifying analytics and recommendations contributing to DGM sustainability. Furthermore, a new indicator, "Percentage of DGM Global and regional gender-focused events," is introduced to measure the progress of gender focused activities in Component 1.

16. Project Costs by Component

Project Components	Original costs, US\$	Additional Financing, US\$
1. Global and Regional Learning	609,709	419,605
Sub-Component 1.1. DGM Learning Exchanges	430,537	396,605
Sub-Component 1.2. DGM Fellowship	179,172	23,000
2. Governance and Partnerships	800,701	716,641
Sub-Component 2.1. Secretariat of the Global Steering Committee	512,310	282,631

² Remaining DGM country projects include Brazil, Cote d'Ivoire, Guatemala, Mexico, Republic of Congo, Nepal. DGM Mexico and DGM Cote d'Ivoire will be closed in FY 2024 and early in FY2025, resulting in reduction of the GSC members to four by July 2024.



Sub-Component 2.2. Managing IPLC partnerships and networks	288,391	107,317
Sub-Component 2.3. Developing a Sustainability Strategy for the DGM Project		326,693
3: Monitoring, Reporting, GRM, and Communications	643,007	678,779
Sub-Component 3.1. Monitoring and Reporting of the DGM Global Project	397,830	560,720
Sub-Component 3.2. Grievance and Redress Mechanism of the DGM Global Project	17,621	
Sub-Component 3.3. Communication and knowledge management of the DGM Global Project	227,557	118,059
4: Management of the DGM Global Executing Agency	246,582	184,975
Total	2,300,000	2,000,000

III. SUMMARY OF CHANGES

	Changed	Not Changed
Results Framework	✓	
Components and Cost	✓	
Loan Closing Date(s)	✓	
Additional Financing Proposed	✓	



Disbursement Estimates	✓	
Implementation Schedule	✓	
Implementing Agency		✓
Project's Development Objectives		✓
Cancellations Proposed		✓
Reallocation between Disbursement Categories		✓
Disbursements Arrangements		✓
Change in Overall Risk Rating		✓
Legal Covenants		✓
Institutional Arrangements		✓
Financial Management		✓
Procurement		✓
Other Change(s)		✓
Economic and Financial Analysis		✓
Technical Analysis		✓
Social Analysis		✓
Environmental Analysis		✓

IV. DETAILED CHANGE(S)

RESULTS FRAMEWORK

Project Development Objective Indicators

Joint activities and/or alliances under IPLC leadership at regional and/or global level that emerged through the global platform (number) Unit of Measure: Number Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	17.00	25.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	
GSC providing fiduciary and general oversight to the DGM program (Yes/No) Unit of Measure: Text				



Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	-	Yes	Yes	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	

Intermediate Indicators

Number of person-hours of capacity building and/or knowledge exchange in global exchanges (number) Unit of Measure: Number Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	911.00	3000.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	

Percentage of satisfaction of exchange participants (percent) Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	0.00	85.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	

Percentage of exchange participants in learning and knowledge exchange activities belonging to non-DGM countries (percent); Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	10.00	20.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	

Percentage of women participants in Global and Regional Learning Exchanges (percent) Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	46.00	50.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	



Number of relevant international events for GSC members with other IPLC partners and networks (number) Unit of Measure: Number Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	15.00	25.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	
Percentage of GSC members that perceive DGM processes as transparent and inclusive (percent) Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	62.00	70.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	
Percent Satisfaction of GSC Members (level of commitment) (percent) Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	87.00	80.00	Marked for Deletion
Date	03-Feb-2020	01-Dec-2022	30-Dec-2022	
Percentage of grievances elevated to and addressed by GSC, related to the delivery of the DGM (percent) Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	100.00	100.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	
Average monthly unique visitors to the DGM Global website (past 3 months) Unit of Measure: Number Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	614.00	500.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	
Publications and communication materials/tools that advance the field of IPLC-led conservation (number) Unit of Measure: Number				



Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	22.00	35.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	

Number of DGM reports produced (number) Unit of Measure: Number Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	8.00	14.00	Revised
Date	03-Feb-2020	01-Dec-2022	27-Jun-2025	

Of which are analytics and recommendations contributing to sustainability of the DGM Unit of Measure: Number Indicator Type: Custom Supplement				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	0.00	2.00	New

IPLC and DGM stakeholders engaged in DGM global and regional knowledge exchange (number); (knowledge exchange) Unit of Measure: Number Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	209.00	300.00	Revised
Date	14-Jul-2020	01-Dec-2022	27-Jun-2025	

DGM global fellow that achieved their learning objectives (percent) Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	100.00	85.00	Revised
Date	14-Jul-2020	01-Dec-2022	27-Jun-2025	

Capacity-building activities under DGM (number) (disaggregated by type) Unit of Measure: Number				
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Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	10.00	24.00	Revised
Date	14-Jul-2020	01-Dec-2022	27-Jun-2025	
Percentage of DGM Global and regional gender focused events (percent) Unit of Measure: Percentage Indicator Type: Custom				
	Baseline	Actual (Current)	End Target	Action
Value	0.00	0.00	50.00	New
Date	30-Jun-2020	04-Oct-2023	27-Jun-2025	

COMPONENTS

Current Component Name	Current Cost (US\$M)	Action	Proposed Component Name	Proposed Cost (US\$M)
Global and Regional Learning	609709.00	Revised	Global and Regional Learning	1029314.00
Governance and Partnerships	800701.00	Revised	Governance and Partnerships	1517342.00
Monitoring, Reporting, GRM, and Communications	643007.00	Revised	Monitoring, Reporting, GRM, and Communications	1321786.00
Management of the DGM Global Executing Agency	246582.00	Revised	Management of the DGM Global Executing Agency	431558.00
TOTAL	2,299,999.00			4,300,000.00

LOAN CLOSING DATE(S)

TF	Status	Original Closing	Revised Closing(s)	Proposed Closing	Proposed Deadline for Withdrawal Applications
TF-B3573	Effective	30-Jun-2023	31-Dec-2023	30-May-2025	30-Sep-2025

Click on the table tabs to view additional financing table



ADDITIONAL FINANCING

Source	Currency	Amount	USD Equivalent
Strategic Climate Fund Grant(CSCF)	USD	2,000,000.00	2,000,000.00
Existing Net Commitment USD Amount			2,300,000.00
Total			4,300,000.00

DISBURSEMENT ESTIMATES

Change in Disbursement Estimates

Yes

Expected Disbursements (In US\$)

Fiscal Year	Annual	Cumulative
0000	0.00	0.00
2020	0.00	0.00
2021	0.00	0.00
2022	896,798.00	896,798.00
2023	1,243,134.18	2,139,932.18
2024	973,800.72	3,113,732.90
2025	1,024,009.00	4,137,741.90
2026	162,258.10	4,300,000.00